

**From:** Michael Challis  
**To:** Microsoft ATR  
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**Subject:** Microsoft Settlement

I think the proposed settlement is shameful. As long as Microsoft can continue to leverage its monopoly to gain unfair advantage in all the arenas it competes in, I will think our government and system of justice is full of empty words but no rightful action. I believe the correct remedy would have been to split Microsoft into three companies. One for operating systems (Windows), one for applications (Office) and one for services (Internet, .NET, consulting and etc.) Then Microsoft couldn't leverage their monopoly in the first two to dominate the third. Please reconsider and do the right thing for America.  
Michael Challis